

Memorandum of Understanding
Between

Hawai'i Pacific University

and

Joint Forces Staff College

Hawai'i Pacific University ("HPU") and the Joint Forces Staff College ("JFSC") desire to make available certain graduate level courses and degree programs to the JFSC students. Through this agreement (the "Agreement"), HPU will offer to JFSC students a Master of Arts in Diplomacy and Military Studies degree in accordance with the terms and conditions set forth herein (the "Program"). Accordingly, the parties agree as follows:

1. The National Defense University is accredited by the Middle States Association of Schools and Colleges. JFSC and its Joint Professional Military Education Phase II program falls under NDU. The JFSC awards 16 graduate credits for the successful completion of the core curriculum. HPU agrees to accept these core curriculum credits and two elective courses as transfer credits equivalent to the 18 credits ("Transferred Credits") required for the History Electives and Supporting Fields Electives (9 credits each) within HPU's Master of Arts in Diplomacy and Military Studies program. This Agreement applies only to these Transferred Credits for HPU's **Master of Arts in Diplomacy and Military Studies**. Students eligible for Transferred Credits must have completed the Joint Forces Staff College program in Military Strategy and Operational Planning track. This track includes the following courses:
 - International Relations: Concepts of Military Strategy
 - Organizational Planning: Operational Art of Campaigning
 - Operations Analysis and Management: Deliberate and Crisis Action Planning Systems
 - Computer Assisted Simulation Logistic Planning Management
 - Crisis Mitigation
 - Two electives
2. In order for a JFSC student to be granted the Transferred Credits, the student must meet HPU's criteria for transfer as set forth in the applicable catalog at the time the student requests acceptance of the Transferred Credits.
3. HPU's Master of Arts in Diplomacy and Military Studies degree cannot be completed exclusively online, and thus JFSC students are required to take a majority of their classes at HPU locations. If they so wish, students may complete online courses

when and where offered by HPU. HPU will provide the student with advisement and other services including library and learning support services in accordance with HPU 's policies and procedures.

4. JFSC students must apply to the Master of Arts in Diplomacy and Military Studies program and meet the applicable HPU admissions guidelines in effect at the time of application.
5. JFSC students admitted to HPU's Master of Arts in Diplomacy and Military Studies program must follow all HPU policies and regulations. Students should refer questions on academic or administrative matters to HPU's program coordinator or graduate advising staff.
6. In addition to the Transferred Credits, JFSC students who wish to pursue the Master of Arts in Diplomacy and Military Studies degree must select and complete 12 core credits, 6 elective credits, and 6 capstone course credits for a total program of 42 credits. All requirements established for the completion of the degree program must be fulfilled within seven consecutive years.
7. Representatives from HPU and JFSC will meet on an annual basis, at a mutually agreeable time and location, to discuss areas of interest to both institutions. HPU and JFSC shall retain the right and authority to make changes in their respective courses, programs, and credential requirements as they may determine to be in their respective best interest. The parties agree to give each other reasonable notice of substantive change in course program and credential requirements that may materially affect the Transferred Credits under this Agreement.
8. This Agreement shall commence on 1 September 2002 and continue in effect for an initial period of one (1) year; the Agreement shall automatically be renewed for successive one (1) year periods, unless or until terminated as set forth herein. Either party may terminate this Agreement by providing the other with prior written notice. The Deans of the respective institutions will be responsible for developing a phase-out process that will be equitable to all active students.
9. Each institution will designate an individual to coordinate and manage the activities of this Agreement.
10. HPU will publicize the Program in HPU materials and will distribute materials to students, seminar points of contact, and other individuals/organizations as appropriate. HPU shall also post Program information on the HPU web site. HPU shall provide JFSC with prior review and approval of any materials prepared by HPU regarding the Program.
11. JFSC will publicize the Program in JFSC materials and will distribute materials to students, seminar leadership, and other individuals/organizations as appropriate. JFSC shall also post Program information on the JFSC web site. JFSC shall provide

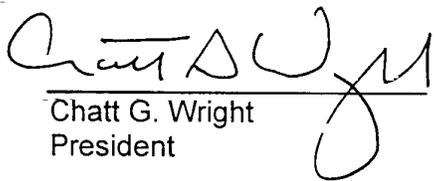
HPU with prior review and approval of any materials prepared by JFSC regarding the Program.

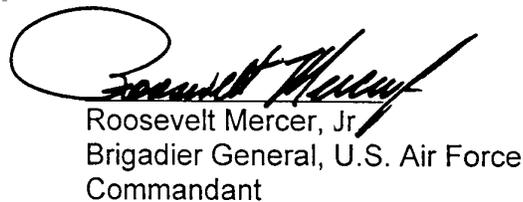
12. With respect to the matters included herein, this Agreement i) sets forth the complete agreement and understanding of the parties and ii) supersedes all prior or existing agreements or understandings.
13. This Agreement may be amended only by a written document signed by both parties.
14. This Agreement shall be construed in accordance with the laws of the State of Hawai'i, excluding its conflict of laws or choice of laws rules.
15. Nothing in this Agreement is intended, shall be, or shall be deemed to constitute a partnership or joint venture between the parties. Nothing in this Agreement is intended, shall be, or shall be deemed to create rights in or to any person or entity other than the parties.

In witness whereof, the parties sign below by their respective representatives.

Hawai'i Pacific University

Joint Forces Staff College


Chatt G. Wright
President


Roosevelt Mercer, Jr.
Brigadier General, U.S. Air Force
Commandant