

# Memorandum of Understanding

Between

**The Florida International University  
Board of Trustees  
Miami, Florida**

and

**Joint Forces Staff College  
Norfolk, VA**

The Florida International University Board of Trustees ("FIU") and the Joint Forces Staff College ("JFSC") desire to make available certain graduate level courses and degree programs to the JFSC students. Through this agreement (the "Agreement"), FIU will offer to JFSC students a Master of Arts in Latin American and Caribbean Studies degree in accordance with the terms and conditions set forth herein (the "Program"). Accordingly, the parties agree as follows:

1. The National Defense University (NDU) is accredited by the Middle States Association of Schools and Colleges. JFSC and its Joint Professional Military Education Phase II program falls under NDU. The JFSC awards 16 graduate credits for the successful completion of the core curriculum. FIU agrees to accept 15 of these core curriculum credits as transfer credits equivalent to the 15 credits ("Transferred Credits") required for the Security Studies Concentration within FIU's Master of Arts in Latin American and Caribbean Studies program. This Agreement applies only to these Transferred Credits for FIU's **Master of Arts in Latin American and Caribbean Studies**. Students eligible for Transferred Credits must have completed the Joint Forces Staff College program in Military Strategy and Operational Planning track. This track includes the following courses:

International Relations: Concepts of Military Strategy  
Organizational Planning: Operational Art of Campaigning  
Operations Analysis and Management: Deliberate and Crisis Action Planning Systems  
Computer Assisted Simulation Logistic Planning Management  
Crisis Mitigation  
Two electives

2. In order for a JFSC student to be granted the Transferred Credits, the student must meet FIU's criteria for transfer as set forth in the applicable catalog at the time the student requests acceptance of the Transferred Credits.

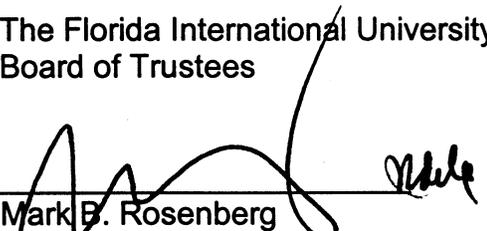
3. FIU's Master of Arts in Latin American and Caribbean Studies degree can be completed with a combination of resident and online courses. FIU will provide the student with advisement and other services including library and learning support services in accordance with FIU's policies and procedures.
4. JFSC students must apply to the Master of Arts in Latin American and Caribbean Studies program and meet the applicable FIU admissions guidelines in effect at the time of application.
5. JFSC students admitted to FIU's Master of Arts in Latin American and Caribbean Studies program must follow all FIU policies and regulations and are subject to the graduation requirements applicable at the time of enrollment at FIU. Students should refer questions on academic or administrative matters to the Academic Director or Academic Program Assistant at the FIU Latin American and Caribbean Center.
6. In addition to the 15 Transferred Credits, JFSC students entering the program during the 2002 – 2003 academic year, who wish to pursue the Master of Arts in Latin American and Caribbean Studies degree must select and successfully complete a total of 21 credits as follows: 6 credits in core interdisciplinary courses (Survey of Latin America and the Caribbean, Latin American and Caribbean Data Analysis), 9 breadth credits in concentrations outside Security Studies, and 6 graduation exit credits (thesis, directed research, internship, or comprehensive examination), for a total program of 36 credits. All requirements established for the completion of the degree program must be fulfilled within six consecutive years from the date the student first begins FIU courses. These requirements may change in future academic years based on curriculum changes made by FIU.
7. Representatives from FIU and JFSC will meet on an annual basis, at a mutually agreeable time and location, to discuss areas of interest to both institutions. FIU and JFSC shall retain the right and authority to make changes in their respective courses, programs, and credential requirements as they may determine to be in their respective best interest. The parties agree to give each other reasonable notice of substantive change in course program and credential requirements that may materially affect the Transferred Credits under this Agreement.
8. This Agreement shall commence on 1 June 2003 and continue in effect for an initial period of one (1) year; the Agreement shall automatically be renewed for successive one (1) year periods, unless or until terminated as set forth herein. Either party may terminate this Agreement by providing the other with prior three (3) months written notice. The Deans of the respective institutions will be responsible for developing a phase-out process that will be equitable to all active students.
9. Each institution will designate an individual to coordinate and manage the activities of this Agreement.

10. FIU will publicize the Program in FIU materials and will distribute materials to students, seminar points of contact, and other individuals/organizations as appropriate. FIU shall also post Program information on the FIU web site. FIU shall provide JFSC with prior review and approval of any materials prepared by FIU regarding the Program.
11. JFSC will publicize the Program in JFSC materials and will distribute materials to students, seminar leadership, and other individuals/organizations as appropriate. JFSC shall also post Program information on the JFSC web site. JFSC shall provide FIU with prior review and approval of any materials prepared by JFSC regarding the Program.
12. With respect to the matters included herein, this Agreement i) sets forth the complete agreement and understanding of the parties and ii) supersedes all prior or existing agreements or understandings.
13. This Agreement may be amended only by a written document signed by both parties.
14. This Agreement shall be construed in accordance with the laws of the State of Florida.
15. Nothing in this Agreement is intended, shall be, or shall be deemed to constitute a partnership or joint venture between the parties. Nothing in this Agreement is intended, shall be, or shall be deemed to create rights in or to any person or entity other than the parties.

In witness whereof, the parties sign below by their respective representatives.

The Florida International University  
Board of Trustees

Joint Forces Staff College

  
Mark B. Rosenberg  
Provost & Executive Vice President  
MWC 4-22-03

  
C. Stanley Romey  
Interim Commandant

4-12-03  
Date

22 Apr 03  
Date